





The outbreak of Coronavirus has hit the global supply chain, and this shall delay the commissioning of solar rooftop projects resulting in cost overruns which is expected to be 20-30% higher than initial project costs.

T his article was prepared from the excerpts of the questionnaire shared by team Vantedge+ with Mr. Hiten G. Parekh (HP). Mr. Hiten is Chief Business Officer of leading Solar Rooftop EPC, Solar Square.

Team Vantedge+: Recently, Maharashtra government has decided not to levy any grid support charges to rooftop solar installations until the cumulative rooftop photovoltaic (PV) capacity of the state reaches 2 GW. What is your take on this move? Do you think other states should also adopt such measures?

HP: The new order is a good step and will see a drastic improvement in new installations as viability increases. Grid support charges would otherwise have to be paid to Maharashtra State Electricity Distribution Company Ltd. (MESDCL) as infrastructure cost of the grid (built through public money) and to avoid additional tariff burden on non-solar consumers. This needs to be replicated across other states.

Team Vantedge+: The outbreak of Coronavirus has hit the global supply chain, and since most of the plant components are imported from China, the projects will face delay in implementation resulting into cost overruns. How solar rooftop players are going to absorb the financial burden and meet their additional working capital requirements?

HP: Smaller rooftop players don't have the financial capacity to bear losses or meet extra working capital requirements. They are also unlikely to get any financial assistance from the government or banks. Hence it is quite likely that small companies may go bankrupt or exit the business altogether because of the current lockdown.





Team Vantedge+: Since most of the solar rooftop companies are small-sized and lack financial stability to absorb the losses, can merger & acquisitions pave the way out for small sized developers?

HP: Market consolidation could be seen. Mergers and acquisitions could emerge as a viable option for developers.

Team Vantedge+: Government allowed developers to use solar equipment of their choice till September 2020, will this result in increased use of domestically manufactured components or the developers will rely on imports only resulting into delays further?

HP: The domestic solar manufacturing industry in the country is just above 2 GW, which is reasonably insufficient to cater the local needs. However, with recent restrictions being introduced to curb imports, there would be increase in interest towards domestic procurement, but discovery of tariffs would be at relatively higher levels. Imports would continue to relatively cheaper, but with passage of time, the traction for domestically manufactured components shall increase.

Team Vantedge+: What opportunity does that domestic manufacturers in the solar industry hold for future in India, given the current situation?

HP: There has been a renewed interest in setting up Ultra Mega Renewable Energy Power Parks (UMREPPs) with SECI, NTPC and other state governments making announcements to come up with huge capacity. The process is advancing to achieve the 450 GW renewable energy target set for 2030 by the government to move to a greener economy. As part of the bigger plan, MNRE has also recently improved and modified its guidelines for the development of solar parks and ultra solar mega parks. The ministry has now included a new model called Ultra-Mega Renewable Energy Power Parks (UMREPPs). Under this model, the following implementation arrangements are issued:

• Any Central Public Sector Undertaking/State PSU/State government organization or their subsidiaries can be solar power park developers. A Joint venture between the two is also possible;





- The land allotted under this mode by the State Government to the developer is subject to the condition that the development must be completed within 2 years (extension of 1 year under extreme conditions), failing to which the land would be taken back in consultation with ministry;
- The UMREPPs are not to be considered profit-making activities and a maximum of 16% return on equity may be allowed;
- The state government or any agency designated for the work will be paid a facilitation charge of INR 0.05/kWh of power generated from the projects for the entire period of the power purchase agreement (PPA);
- The developer will also be entitled to Central Financial Assistance of Rs.20 Lakh/MW or 30% of the cost of development of UMREP whichever is lower for the development of internal infrastructure. If the developer has a trading license, they will be entitled to claim a margin of Rs. 0.07/kWh, however not in case of EPC projects;
- CPSUs are free to set up RE projects in EPC mode under CPSU schemes in any of the UMREPPs

These utility-scale projects will go a long way in revealing the success story of renewables in India. Ultra Mega Solar Parks have been the government's ambitious plan and much-needed policy intervention and effective regulatory landscape have been provided to the developers. The recent policy amendment is a step in the right direction.

Market consolidation could be seen post COVID 19. Mergers and acquisitions could emerge as a viable option for Solar Rooftop developers.





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HP: Earlier this month India's Director-General of Trade Remedies (DGTR) recommended that the safeguard duties on solar imports, due to expire at the end of this month, be extended for a further year. This would be levied at 14.9% for six months, falling to 14.5% for a further six months, whilst being expanded to include both Thailand and Vietnam. At present the safeguard duty stands at a flat 15% rate on imports just from China and Malaysia. However the matter is complicated further by previously announced plans to implement a new Basic Customs Duty (BCD) on solar effective from August 2020. This would stand at between 20 – 25% for solar modules and 15% for solar cells, increasing to 40% and 30% respectively next year. Such a hit would stand to significantly increase project costs, alter the trajectory for solar tariff rates in India and jeopardize project pipelines.

The result could be a large number of project cancellations, with tariff rates becoming too low to cover project costs, rendering them financially unviable. There are also concerns that the imposition of such duties would be "largely insufficient" in their aim of stimulating domestic manufacturing, given that the country still imports a substantial majority – around 80% – of solar equipment from manufacturers based in Malaysia and China.







"New Basic Customs Duty (BCD) on solar effective from August 2020 would result into a large number of project cancellations, with tariff rates becoming too low to cover project costs, rendering them financially unviable"

Team Vantedge+: What can be the mitigation strategy for Solar Power Developers to cope up with the challenges faced by the Gid due to steadily increasing distributed generation?

HP: Virtual Solar Power Plants in India (VPP): The steadily increasing distributed generation (especially in the form of solar rooftop) is bringing in a different set of challenges that need to be addressed. In terms of distribution, there are limits on the total amount of electricity that can be injected in the grid at one-point owing to the transformer capacity at that location. Other grid related issues such as effect on voltage control, quality of power, grid protection issues, forecasting and scheduling issues are other factors that have to be taken care of. Today, even at a minuscule penetration of solar rooftop in the grid (~0.15% of the total power consumption) in various states, Discoms are facing problem in handling the solar generation.





This makes VPP a highly relevant solution in the Indian context. Government has also taken up several initiatives with the vision of upgrading the current electricity grid to future-ready smart grids. From the formation of the Indian Smart Grid Forum (ISGF) and Indian Smart Grid Task Force (ISGTF) to unveiling National Smart Grid Mission and pilot project implementations, India is paving way for a phenomenal transformation. These initiatives aiming to bring automation in the grid can form the base for deploying the VPP solutions in India. Following is a brief review of Indian policies and regulations that can potentially affect the development of VPPs in India:

- Forum of Regulators: Sub-Group Report on Introduction of Five-Minute Scheduling, Metering, Accounting and Settlement in Indian Electricity Market (February 2018)- The identified imperatives and recommendations given by FoR in the report are in line with the objectives of a VPP. VPPs in India can prove to be a supporting system for implementing 5-minute bidding and moving to "fast" markets though DERs;
- Discussion Paper by CERC on Re-designing Real Time Electricity Markets in India (July 2018): The paper focuses on shifting to Real Time Markets, which is possible only when there is a controllability and certainty in the energy generation from resources. VPPs can help addressing this issue by making RE/DER more controllable. Also, paper talks about the "visibility issue" of DER, which again can be solved through VPPs;
- Central Electricity Regulatory Commission (Deviation Settlement Mechanism and related matters) Regulations, 2013 and Latest (Fifth) Amendment, 2019: Deviation from forecasted generation occurs due to forecasting errors and sudden weather changes. Reducing generation output (curtailment) to minimize deviation charges especially in event of excessive generation is an option. However, it leads to loss of effective utilization of resources. VPP can here help in reduction of power curtailment and/or deviation charges through its enhanced forecasting and optimization tools, along with the ability to control generating sources real-time;
- Discussion Paper by CERC on Re-designing Ancillary Services Mechanism in India (September 2018): The paper focuses on designing of reserve market which can bid at regional and national level. Also, DERs including behind-the-meter resources have been identified as potential ancillary service provider for future. VPPs can support this transition and re-designing of ancillary market by aggregating DERs and making them controllable and visible to the market.





About the Author



Mr. Hiten G. Parekh – Chief Business Officer, Solar Square Energy Private Limited: Born in South Mumbai, 24th of July 1979 on a very rainy afternoon in a business family background in Ceramics. College dropout but an avid life learner at 19 started his journey for addressing his profound passion of opening an IT venture with close friends from Mithibai College. Since 1999 he have been part of Infotech journey, followed with Instrumentation Industry at Waaree Group, Baumer & Rotex Group until 2013. He has been fortunate to be a part of Solar Industry since early 2013, executed solar projects around 1350 MW involving ground mounted & rooftop solar.

He has served Waaree Energies as their CEO for North America solar business & his last role with Waaree as Sr. VP at Chairman's Office. He was also instrumental in India Project Development as Co Head (Executive Director - Origination & Business Development) with Sky Power Global.

He founded the Solar Business Division at Everest Industries Limited in Nov 2016 and served the company till March 2020.

In the recent years, due to his continuous perseverance he has been recognized in the Indian Solar Industry as top 40 leaders under 40 and also among the top 100 Solar Industry leaders in India, both awards won in 2018. In January 2020, he was awarded the Grand Master Award at India Solar Rooftop Congress as a Young Achiever of the Year.

In his early years he has worked almost every vacation in various activities like handling retail deliveries for Kirana stores, selling Computers, Sim Card & Mobile Handsets. Lastly, he worked as PRO host in many high-end weddings standing, smiling and serving guests for up to 6 hours nonstop duty. What he learnt is that "its very important to discover your passion and learn from everything". Also, this made him understand that the devil is in the details. He has done door to door cold calling and done assignments to conduct surveys for research agencies to understand the pain of groundwork.

He is very proud to say he has learnt a lot from his family circumstances which had been his shield. Learning is a continuous process and there is no end to it. Today since he can afford and to stay relevant and competitive, he keeps on attending various short executive courses and sessions with the elites B-schools ISB, IIMB & Stanford. This learning and his experience so far has made him humbler.

He is presently serving Solar Square Energy as Chief Business Officer.



The life of a man consists not in seeing visions and in dreaming dreams, but in active charity and in willing service

- Henry Wadsworth Longfellow

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